

# **Leeds 2015 ...**

**delivering our priorities.**

**City Priority Plan 2011 to 2015**

## **Appendix 1b Draft City Priority Plan**

### **Leeds 2015**

*Our ambition is to be the best city in the UK*

The Leeds Initiative, our city partnership, has developed the Vision for Leeds 2011 to 2030 – a long-term plan for the future development of the city. The purpose of this plan is to improve life for the people of Leeds and make our city a better place. After listening carefully to what local people, businesses and organisations have said, our vision is that:

By 2030, Leeds will be locally and internationally recognised as the best city in the UK.

This long-term Vision is supported by three aims.

- Leeds will be fair, open and welcoming.
- Leeds' economy will be prosperous and sustainable.
- All Leeds' communities will be successful.

This Vision will be the driver for the city's other strategies and action plans and for our continued partnership working over the next 20 years. However, we know that it is difficult to anticipate all the changes that will take place between now and 2030 and we also recognise that there are urgent issues that we need to address now. This is why, alongside the long-term Vision for Leeds, we are publishing this City Priority Plan, which sets out the key outcomes and priorities to be delivered by the council, and its partners, over the next four years.

### **What do we want to achieve by 2015?**

In the current environment of reduced public funding, we have to make difficult choices about where we can make progress by 2015. We have developed a set of priorities that we must do over the next four years - urgent issues that we need to address to deliver our long term ambition to be the best city in the UK.

Five separate action plans have been drawn up to deliver these priorities. These are:

- Children and Young People's City Priority Plan;
- Health and Wellbeing City Priority Plan;
- Housing and Regeneration City Priority Plan;
- Safer and Stronger Communities City Priority Plan;
- Sustainable Economy and Culture City Priority Plan.

### **Measuring our progress**

Along with the four-year priorities, the partnership has identified a series of headline indicators. These have been chosen as the best overall measure of our progress towards the priority. In addition, we will track other indicators and measures of our progress, which will make sure we have a more detailed understanding of the factors that impact on achieving our priorities.

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### Best City... for children and young people

Leeds will be a child-friendly city where the voices, needs and priorities of children and young people are heard and inform the way we make decisions and take action. Over the next 4 years we will:

The four-year priorities	Headline indicators
Help children to live in safe and supportive families.	Reduce the number of children in care
Improve behaviour, attendance and achievement.	Raise the level of attendance in both primary and secondary schools.
Increase the levels of young people in employment, education or training.	Reduce the number of 16- to 18-year-olds that are not in education, employment or training.

### Best city... for health and wellbeing

There are a range of social, economic and environmental factors that affect people's health in Leeds, which means some people have poorer health than others. In Leeds, we will focus on housing, education, transport, green space, work and poverty and what we can do to help everyone have the best chance to be healthy. Health and social care services will work together better to help people stay active and independent for as long as possible and provide care when needed in local communities. Over the next 4 years we will:

The four-year priorities	Headline indicators
Make sure that more people make healthy lifestyle choices.	Reduce the number of adults over 18 that smoke. * Subject to change pending publication of Outcomes Framework for Public Health
Support more people to live safely in their own homes.	Reduce the rate of emergency admissions to hospital.  Reduce the rate of admission to residential care homes.
Give people choice and control over their health and social care services.	Increase the proportion of people with long-term conditions feeling supported to be independent and manage their condition.
Make sure that people who are the poorest improve their health the fastest.	Improve the number of children from the poorest 20% in Leeds who are ready to start school by age five.

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### Best city... for business

Leeds has started to recover from the recession, and we need to make sure jobs are created and that local people can access those jobs. We will make sure new developments create skills and opportunities through apprenticeships. Leeds will be an attractive place to visit and invest in, with cultural attractions for local people and visitors nationally and internationally. Over the next 4 years we will:

<b>The four-year priorities</b>	<b>Headline indicators</b>
Create more jobs.	Increase the number of new jobs.
Improve skills.	Increase the number of employers offering apprenticeships
Support the sustainable growth of the Leeds' economy.	Hectares of brownfield land under redevelopment Increase number of businesses registering for Value Added Tax (VAT)
Get more people involved in the city's cultural opportunities.	Increase the proportion of adults and children who regularly participate in cultural activities.
Improve journey times and the reliability of public transport.	Increase the percentage of residents who can get to work by public transport within half an hour at peak times.
Improve the environment through reduced carbon emissions.	Reduce carbon emissions
Raise the profile of Leeds nationally and internationally.	Improve our position in the European survey of best cities in which to do business.

### Best city... for communities

Our communities will get the backing they need to help local people lead their lives successfully. We will encourage community spirit and local activity, but recognise that it will take high-quality public services working with local people to tackle crime and anti-social behaviour effectively, and to keep our neighbourhood clean and green. Over the next 4 years we will:

<b>The four-year priorities</b>	<b>Headline indicators</b>
Reduce crime levels and their impact across Leeds.	Reduce the overall crime rate.
Effectively tackle and reduce anti-social behaviour in our communities.	Improve public perception rates that anti-social behaviour is being managed effectively.

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Ensure that local neighbourhoods are clean.	Reduce the percentage of streets in Leeds with unacceptable levels of litter
Increase a sense of belonging that builds cohesive and harmonious communities.	Increase the number of people who believe people from different backgrounds get on well together in the local area.

### Best city... to live

Leeds needs investment in new homes and our aim is to attract maximum investment from the private sector and government. We will finalise our housing planning policy to grow the city in a sustainable way, while maintaining the distinctiveness of communities and a green city. We will improve our existing homes, making them more energy efficient and easier to heat. Over the next 4 years we will:

The four-year priorities	Headline indicators
Maximise regeneration investment to increase housing choice and affordability within sustainable neighbourhoods.	<p>Increase the number of new homes built per year.</p> <p>Increase the number of new affordable homes built each year.</p> <p>Increase the number of long-term empty properties brought back into use</p>
Enable growth of the city whilst protecting the distinctive green character of the city.	Improve the percentage of people satisfied with the quality of the environment.
Improve housing conditions and energy efficiency.	<p>Increase the number of properties improved with energy efficiency measures.</p> <p>Increase the number of properties, which achieved the decency standard</p>

### Working together to deliver our priorities

We have recently revised our partnership arrangements and have set up a new Leeds Initiative Board and five strategic partnership boards, made up of organisations from the public, private and voluntary sectors, to provide a strong lead and a focus on the actions that will make a difference. These are:

- Children's Trust Board;
- Sustainable Economy and Culture Board;
- Safer and Stronger Communities Board;
- Health and Wellbeing Board; and
- Housing and Regeneration Board.

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The Leeds Initiative Board takes overall responsibility for managing performance across the five boards. Each priority will be progressed through an action plan and accountability for improvement in that priority will rest with the respective board. We will monitor our progress in delivering the plans and provide regular updates on our progress. The priorities and targets will be formally reviewed after two years to ensure that they still contain our 'must do' priorities. When we have delivered a significant improvement in one priority we will replace it with another so that we keep challenging ourselves in our ambition to be the best city in the UK.

Each board will be responsible for measuring and tracking progress towards our Vision aims and taking action to tackle any problems. But this is a partnership plan and we know that it can only be delivered through the efforts of all of us working together and collectively bringing our resources to bear on the problems and the opportunities facing Leeds. We will need to work differently, to deliver more for less, and be much more focused on achieving the priorities we have identified.

And it is not just these boards that will help us to become the best city in the UK. We will seek the support, energy and enthusiasm of people, organisations and businesses throughout the city to work together to make Leeds the best city in the UK.

### **Equality Impact Assessment**

All public bodies have a general public duty under the Equalities Act 2010 to:

- eliminate unlawful discrimination, harassment, and victimisation;
- advance equality of opportunity; and
- foster good relations.

Due regard has been given to the strategic planning approach and City Priority Plans through the completion of an equality impact assessment. This clearly outlines the demographics of the city, references the comprehensive piece of fact finding research, which was undertaken for the Vision for Leeds Equality Impact Assessment, and the consultation process that has taken place to inform and develop both the Vision for Leeds and the City Priority Plans. It recognises that for individual equality impact assessments of the City Priority Plans and supporting action plans that there may be a need for further fact finding.

Detailed information on the approach taken for each of the five City Priority Plans can be found within the Action Plans.